Table of Contents

AkzoNobel

Executive Summary

Ownership

Business Evolution

Organization and Management

Major Facilities

Product Portfolio and Technological Know-How

Marketing Capabilities

Financial Analysis

Strengths and Weaknesses

Strategic Direction

BASF

Executive Summary

Ownership

Business Evolution

Organization and Management

Major Facilities

Product Portfolio and Technological Know-How

Marketing Capabilities

Financial Analysis

Strengths and Weaknesses

Strategic Direction

Bayer

Executive Summary

Ownership

Business Evolution

Organization and Management

Major Facilities

Product Portfolio and Technological Know-How

Marketing Capabilities

Financial Analysis

Strengths and Weaknesses

Strategic Direction

BP

Executive Summary

Ownership

Business Evolution

Organization and Management

Major Facilities

Product Portfolio and Technological Know-How

Marketing Capabilities

Financial Analysis

Strengths and Weaknesses

Strategic Direction

Dow

Executive Summary

Ownership

Business Evolution

Organization and Management

Major Facilities

Product Portfolio and Technological Know-How

Marketing Capabilities

Financial Analysis

Strengths and Weaknesses

Strategic Direction

DuPont

Executive Summary

Ownership

Business Evolution

Organization and Management

Major Facilities

Product Portfolio and Technological Know-How

Marketing Capabilities

Financial Analysis

Strengths and Weaknesses

Strategic Direction

ExxonMobil

Executive Summary

Ownership

Business Evolution

Organization and Management

Major Facilities

Product Portfolio and Technologic al Know-How

Marketing Capabilities

Financial Analysis

Strengths and Weaknesses

Strategic Direction

Formosa

Executive Summary

Ownership

Business Evolution

Organization and Management

Major Facilities

Product Portfolio and Technological Know-How

Marketing Capabilities

Financial Analysis

Strengths and Weaknesses

Strategic Direction

INEOS

Executive Summary

Ownership

Business Evolution

Organization and Management

Major Facilities

Product Portfolio and Technological Know-How

Marketing Capabilities

Financial Analysis

Strengths and Weaknesses

Strategic Direction

LyondellBasell

Executive Summary

Ownership

Business Evolution

Organization and Management

Major Facilities

Product Portfolio and Technological Know-How

Marketing Capabilities

Financial Analysis

Strengths and Weaknesses

Strategic Direction

Mitsubishi Chemical

Executive Summary

Ownership

Business Evolution

Organization and Management

Major Facilities

Product Portfolio and Technological Know-How

Marketing Capabilities

Financial Analysis

Strengths and Weaknesses

Strategic Direction

SABIC

Executive Summary

Ownership

Business Evolution

Organization and Management

Major Facilities

Product Portfolio and Technological Know-How

Marketing Capabilities

Financial Analysis

Strengths and Weaknesses

Strategic Direction

Shell

Executive Summary

Ownership

Business Evolution

Organization and Management

Major Facilities

Product Portfolio and Technological Know-How

Marketing Capabilities

Financial Analysis

Strengths and Weaknesses

Strategic Direction

Sinopec

Executive Summary

Ownership

Business Evolution

Organization and Management

Major Facilities

Product Portfolio and Technological Know-How

Marketing Capabilities

Financial Analysis

Strengths and Weaknesses

Strategic Direction

Total

Executive Summary

Ownership

Business Evolution

Organization and Management

Major Facilities

Product Portfolio and Technological Know-How

Marketing Capabilities

Financial Analysis

Strengths and Weaknesses

Strategic Direction

List of Tables

Table AK-1: AkzoNobel Sales by Business Sector

Table AK-2: AkzoNobel Operating Profit by Business Sector

Table AK-3: AkzoNobel Sales and Operating Profit Growth

Table AK-4: AkzoNobel Sales Growth by Business Sector

Table AK-5: AkzoNobel Operating Profit Growth by Business Sector

Table AK-6: AkzoNobel Sales by Geographic Region

Table AK-7: AkzoNobel Paint Sales by Geographic Region

Table AK-8: AkzoNobel National Starch Sales by Geographic Region

Table AK-9: AkzoNobel Performance Specialties Sales by Geographic Region

Table AK-10: AkzoNobel Regional and Industrial Sales by Geographic Region

Table AK-11: AkzoNobel National Starch Sales by Business Group

Table AK-12: AkzoNobel Performance Specialties Sales by Business Unit

```
Table BF-1: BASF Sales and Operating Profit Growth
```

Table BF-2: BASF by Business Segment

Table BF-3: BASF Sales Growth by Business Segment

Table BF-4: BASF Operating Profit and Margins by Business Segment

Table BF-5: BASF Chemicals Sales by Division

Table BF-6: BASF Plastics Sales by Division

Table BF-7: BASF Performance Products Sales by Division

Table BF-8: BASF Agricultural Products and Nutrition Sales by Division

Table BF-9: BASF Sales by Geographic Region and Country

Table BF-10: BASF Sales Growth by Geographic Region and Country

Table BR-1: Bayer Sales and Operating Profit Growth

Table BR-2: Bayer Sales by Business Segment

Table BR-3: Bayer Sales Growth by Business Segment

Table BR-4: Bayer Sales by Geographic Region

Table BR-5: Bayer Sales Growth by Geographic Region

Table BR-6: Bayer Material Science Sales by Geographic Region

Table BR-7: Bayer Material Science Sales Growth by Geographic Region

Table BR-8: Bayer Material Science Sales by Product Category

Table BR-9: Bayer Material Science Sales Growth by Geographic Region

Table BR-10: Bayer Systems Sales by Geographic Region

Table BR-11: Bayer Systems Sales Growth by Geographic Region

Table BR-12: Bayer Systems Sales by Product Category

Table BR-13: Bayer Systems Sales Growth by Product Category

Table BR-14: Bayer Materials Sales by Geographic Region

Table BR-15: Bayer Materials Sales Growth by Geographic Region

Table BR-16: Bayer Materials Sales by Product Category

Table BR-17: Bayer Material Sales Growth by Product Category

Table BP-1: BP Sales by Business

Table BP-2: BP Sales Growth by Business

Table BP-3: BP Sales and Operating Profit Growth

Table BP-4: BP Sales by Geographic Region

Table DC-1: Dow Sales and Operating Profit Growth

Table DC-2: Dow Sales by Operating Segment

Table DC-3: Dow Sales Growth by Operating Segment

Table DC-4: Dow Sales by Geographic Region

Table DC-5: Dow Sales Growth by Geographic Region

Table DP-1: DuPont Sales and Operating Profit Growth

Table DP-2: DuPont Sales by Industry Segment

Table DP-3: DuPont Sales Growth by Industry Segment

Table DP-4: DuPont Operating Profit and Margins by Industry Segment

Table DP-5: DuPont Sales by Geographic Region

Table DP-6: DuPont Sales Growth by Geographic Region

Table DP-7: DuPont Sales Growth by Country

```
Table EM-1: ExxonMobil Sales and Operating Profit Growth
```

Table EM-2: ExxonMobil Operating Profit Growth by Business

Table EM-3: ExxonMobil Chemicals Profit Growth by Geographic Region

Table EM-4: ExxonMobil Worldwide Chemicals Production by Product Line

Table EM-5: ExxonMobil Worldwide Chemicals Production Growth by Product Line

Table FO-1: Formosa Sales by Operating Company

Table FO-2: Formosa Profit and Margins by Operating Company

Table FO-3: Formosa Sales Growth by Operating Company

Table FO-4: Formosa Profit Growth by Operating Company

Table FO-5: Formosa Production of Selected Products

Table IN-1: INEOS Sales and Operating Profit Growth

Table IN-2: INEOS Sales by Business Segment

Table IN-3: INEOS Sales Growth by Business Segment

Table IN-4: INEOS Sales by Geographic Region

Table IN-5: INEOS Sales Growth Geographic Region

Table LB-1: LyondellBasell Sales and Operating Profit Growth

Table LB-2: LyondellBasell Sales by Business Segment

Table LB-3: LyondellBasell Sales Growth by Business Segment

Table LB-4: LyondellBasell Sales by Geographic Region

Table LB-5: LyondellBasell Sales Growth Geographic Region

Table MI-1: Mitsubishi Sales by Industry Segment

Table MI-2: Mitsubishi Operating Profit and Margins by Industry Segment

Table MI-3: Mitsubishi Sales and Operating Profit Growth

Table MI-4: Mitsubishi Sales by Geographic Region

Table MI-5: Mitsubishi Chemicals Sales Growth by Industry Segment

Table SA-1: Sabic Sales and Operating Profit Growth

Table SA-2: Sabic Sales by Business Segment

Table SA-3: Sabic Sales Growth by Business Segment

Table SA-4: Sabic Sales by Geographic Region

Table SA-5: Sabic Sales Growth Geographic Region

Table SH-1: Shell Revenue by Industry Segment

Table SH-2: Shell Revenue Growth by Industry Segment

Table SH-3: Shell Chemicals Sales by Geographic Region

Table SH-4: Shell Chemicals Sales Growth by Geographic Region

Table SH-5: Shell Chemicals Sales Growth by Product Category

Table SI-1: Sinopec Sales and Operating Profit Growth

Table SI-2: Sinopec Sales by Operating Segment

Table SI-3: Sinopec Sales Growth by Operating Segment

Table SI-4: Sinopec Chemicals Production Growth by Product Category

Table SI-5: Sinopec Operating Profit and Margins by Business Segment

Table SI-6: Sinopec Operating Profit Growth by Business Segment

- Table TO-1: Total Sales by Business Segment
- Table TO-2: Total Sales Growth by Business Segment
- Table TO-3: Total Operating Profit and Margins by Business Segment
- Table TO-4: Total Operating Profit Growth by Business Segment
- Table TO-5: Total Chemicals Sales and Operating Profit Growth
- Table TO-6: Total Petrochemicals and Plastics Capacity by Product Line
- Table TO-7: Total Petrochemicals and Plastics Production Capacity Growth by Product Line